

# Cluj-Napoca Digital Transformation Strategy



#### Digital transformation strategy



- Approximately 2 years of work;
- Dozens of meetings, hundreds of people involved;
- Public authorities, universities, private companies, NGOs.

#### Main concept



Technology is an enabler for meeting the needs and desires of citizens and the community – people want a better quality of life, which can be achieved with the help of technology. A smart community is able to learn and evolve rapidly, and digital transformation involves major changes not only in the use of technology but also in organizational structures, organizational culture, and community leadership.

#### Strategic priorities

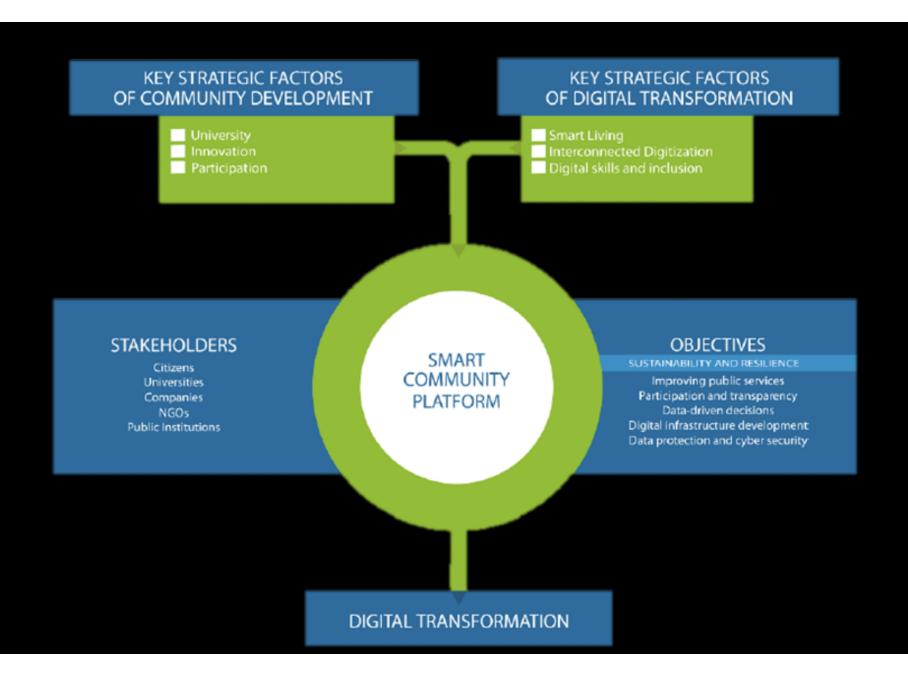


- Citizen-centric;
- Favorable economic environment for private companies and support for start-up development;
- Stimulating the medium and long-term development of a regulation framework;
- Involving the relevant IT&C actors;
- Recognizing the essential role of education in general, particularly digital education;
- Prioritizing innovation in all fields and forms;
- Interoperability, service integration, generation and open datasets;
- Emphasizing cybersecurity and the protection of citizen's personal information;
- Improving and optimizing communication, information exchange, co-participation;
- Ready to connect by default;
- Flexibility and adaptability.

#### Vision



Cluj-Napoca will organically integrate technology into the life of the community, in order to sustainably increase the quality of life of the people of Cluj-Napoca and the prosperity of the local, metropolitan, and regional community. The digital transformation will use all available resources and will involve, through permanent partnerships, citizens, the public sector, academia, private companies, clusters, non-profit organizations, and innovation centres.



## **Key Strategic Factors**



- Smart living Integrating digital technologies in the community's life;
- Digital skills and digital inclusion;
- Interconnected digitalization.

#### Implementation



- Institutional vehicle digital transformation office
- Coolaboration with other departments inside the City Hall
- Collaboration with stakeholders
- Three types of projects:
  - Core projects (DUP, digital identity, mapping, digital hubs)
  - Flexible portofolio
  - Pilot projects

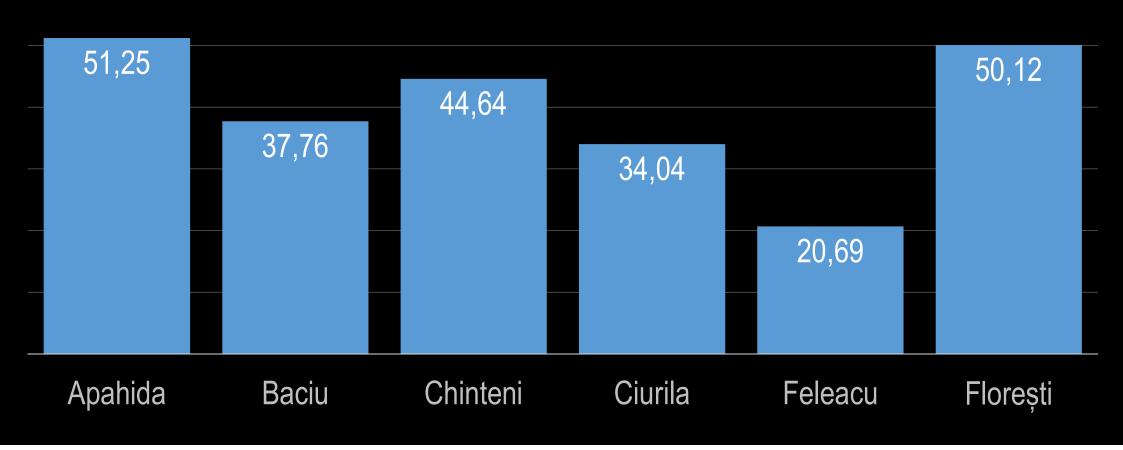
### Not only Cluj-Napoca



- Administrative boundaries increasingly porous;
- Communities defined less by territory;
- Integration is key;
- Copy-paste is not universally bad (principles, aims);
- Context is king (resources, needs);
- It's not (mainly) about technology;



#### Front Office Score



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